



OFFICE OF THE SECRETARY OF DEFENSE
WASHINGTON, DC 20301



5 AUG 1999

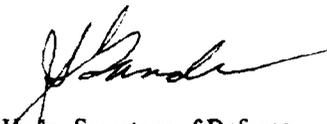
MEMORANDUM FOR MEMBERS AND ADVISORS OF THE DEFENSE ACQUISITION
POLICY STEERING GROUP

SUBJECT: Policy Changes to Improve the Acquisition Process

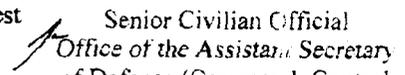
In response to section 912 of the Fiscal Year 1998 National Defense Authorization Act, we chartered a number of study initiatives to make recommendations for fundamental reform of the defense acquisition system. In addition, other studies and analyses have been initiated to improve the acquisition process. Several of these studies are now nearing completion and their recommendations, when viewed as a comprehensive package, will mean a new approach to the systems acquisition process. These studies include, for example, the Requirements and Acquisition Study, the Defense Science Board Report on Integrated Test and Evaluation, and the Reengineering Product Support Study. To fully realize the benefit of their recommendations, we need to change our policies and procedures. Many of these changes will be reflected in DoD Directive 5000.1, "Defense Acquisition," and DoD Regulation 5000.2-R, "Mandatory Procedures for Major Defense Acquisition Programs and Major Automated Information Systems," but changes will also be required in other policy directives and regulations.

The Director of Systems Acquisition and the Deputy Under Secretary of Defense for Acquisition Reform will work through the Defense Acquisition Policy Steering Group (DAPSG) to ensure a coordinated and integrated approach to policy implementation. The DAPSG should charter working-level integrated product teams (IPTs) to accomplish specific implementation tasks. We expect the revision of the 5000 series and other relevant policy documents to be complete no later than February 2000 (a timeline is attached). As a first step, we request that the DAPSG develop a concept statement to guide the working-level IPTs. This concept statement should explain how the Department will integrate the study recommendations into a new approach to systems acquisition. The concept statement should include a description of the anticipated changes to the acquisition process necessary for full implementation. The DAPSG should present this concept statement to us no later than September 30, 1999

An updated DAPSG charter is attached for your information. The Director, Systems Acquisition, and the DUSD (Acquisition Reform) will convene the DAPSG within two weeks of the date of this memorandum to initiate the policy implementation process.


Under Secretary of Defense
(Acquisition & Technology)


Director, Operational Test
and Evaluation


Senior Civilian Official
Office of the Assistant Secretary
of Defense (Command, Control
Communications and Intelligence)

Attachments



Policy Implementation Timeline

- 1999
- August **DAPSG I:** Study Leaders (912, DSB, etc.) brief DAPSG on recommendations related to systems acquisition process.
- DAPSG II:** AR and SA present an integrated concept for implementation to DAPSG.
- September **DAPSG III:** DAPSG reaches consensus on integrated concept for implementation; briefs concept to USD(A&T), DOT&E, ASD(C3I) for approval. Upon approval, DAPSG tasks IPTs as appropriate to begin rewrite of policy directives, including DoD 5000 series.
- September-December DAPSG-chartered IPTs develop and coordinate new directives and instructions, and presents Interim Progress Reviews to leadership as appropriate.
- 2000
- January **DAPSG IV:** DAPSG reviews and recommends for approval final drafts of policy directives.
- February Final versions of policy directives presented for signature.

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